

NP-202 Notes
Nonprofit Boards and Strategy
Update and Comments
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Nonprofit organizations deal with a wide range of technical, social and economic challenges. Most nonprofit organizations have **aspirational goals** that focus on solving wicked problems and/or shaping a better future for stakeholders.

Nonprofit Boards and Strategy

Over the last decade, we have explored the general practices of nonprofit boards relative to **strategy direction, integration and execution**. We have found and reframed some key questions about an organization's **strategic agenda** and its focus on results. We have focused on **five strategy and governance themes that make a difference**:

- *Sense of Strategic Conditions and Frontiers*
 - *Perspective, Judgment, Experience*
- *Balance of Near-Term and Long-Term Focus*
 - *Taking Care of Today; Getting Ready for Tomorrow*
- *Clear Accountability: Actions and Results*
 - *Discipline, Measures, Adaptation, Impact*
- *Broad Engagement of Stakeholders, Systems*
 - *Matching Resources to Collective Impact*
- *Mindset for Strategic, Organizational Change*
 - *Beyond Passion, to Capacity and Resolve*

An organization's **strategic agenda** is more than a mission and vision statement, and more than a passion for taking on important challenges. Nonprofit executives and boards have the task of bringing together the competence and confidence of people who can make strategy happen, navigate conditions, assure operating excellence, and provide for the evolution of stakeholder interests. **It all starts with strategy.**

More ... for Discussion.